

Monsieur Pascal FERREIRA
Architecte

letter delivered by hand

RECOMMENDATION LETTER

I, the undersigned, Eric TOLLINI, technical director for Vinci Construction France on the project "Tour la Marseillaise" in Marseille France, certify that Pascal FERREIRA, execution architect manager for Tangram Architects, has performed in full the tasks assigned from February 2016 to September 2018.

The collaboration and professionalism shown by Pascal FERREIRA, in his role as the execution team manager deployed on site, have enabled the construction to take place in the best possible conditions for the company.

Pascal by his conscientiousness, his curiosity and his skills is a major asset to the success of a project.

I thank Pascal for this fruitful collaboration for Vinci Construction France.

This letter hereby applies for all due intents and purposes.

Marseille, September 12, 2018,

Eric TOLLINI
Technical Director



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